



CMA CGM Group: key figures



257 shipping lines	Over 110,000 staff members worldwide	3 million* TEU of fleet capacity
Over 420 ports of call in 160 countries	21 million* TEU transported	48 terminals under management
755 offices worldwide 750 warehouses	566* vessels	USD 31.45 bn* of revenue

* 2020 figures



CMA CGM, a leader in the energy transition



- Since 2008, the Group has reduced its CO2 emissions by 49% per TEU-km, in line with our voluntary target of reducing greenhouse gas emissions by 50% by 2030.
- The Group's objective is to achieve carbon neutrality by 2050 and use 10% of alternative fuels by 2023.
- CMA CGM will not use the Northern Sea Route, a forward-looking, socially responsible decision to
 protect biodiversity in the Arctic region and to preserve its role in regulating global climate patterns.
- CMA CGM will give priority to liquefied natural gas (LNG) to power its future ships while continuing to conduct research on other energy sources.
- The Group was the world's first container shipping company to successfully test biofuel made with 20% recycled vegetable oil and forest residues. CMA CGM also signed an agreement with Shell to supply its fleet with tens of thousands of tons of marine biofuel.
- The CMA CGM Group is joining forces with Energy Observer, the first hydrogen-powered vessel to embark on a round-the-world voyage, to experiment, test and develop alternative energy solutions.
- Rodolphe Saadé initiated, alongside Emmanuel Macron, French President, an international coalition in favor of the energy transition with the priority of working towards the emergence of a more competitive and less carbon-intensive energy in transport.
- CMA CGM received the "Platinium Recognition Level" from EcoVadis.



Possible inclusion of shipping in the EU ETS: ensuring a tailor-made, phased-in and flexible system maintaining the industry's competitiveness

- Compatibility with IMO Market-Based Measures (MBM): the European system should be scalable, consistent and compatible with future IMO MBM
- ➤ A tailor-made solution for the shipping sector: the European Commission must avoid a one-size fits all approach and take into account the industry's characteristics
- > Providing a level playing field: the proposed system should not lead to distortion of competition and a two-tier market (flag neutrality)
- > Addressing the underlying risks: carbon leakage and reversed modal shift
- > Rewarding early movers: ensuring companies that have invested in more efficient ships are not penalized
- > Avoiding an increase in administrative costs: making sure the system is operational and not cumbersome

Options: either a specific ETS system or a fund enabling companies to pay an annual contribution in accordance with their emissions



Framework conditions

- > Scope and ship size coverage: limited to intra-EU CO2 emissions (98% of GHG emissions) for ships over 5 000 GT (MRV threshold), excluding outermost regions
- > Responsible compliance entity: the "company" as currently defined by the MRV
- > Allocation of allowances: free allowances to enable the industry to adapt to the new system
- > Recognition of guarantees of origin (GOs) & sustainability certificates: supporting the use of biogas and biofuels in shipping
- ➤ Baseline for emissions reduction target, cap and calendar: preference for a 2008 baseline (aligned with IMO GHG strategy), phase-in or pilot phase to provide investment signals and allow learning from participants
- > Openness of the system: semi-open system ensuring sufficient supply of allowances (allowing operators to trade with other sectors but not vice-versa)
- ➤ **Governance:** limiting administrative costs (either centralized with EMSA or decentralized with a high level of harmonization in rules and procedures)
- > Use of revenues: supporting R&D and bridging the price gap between conventional and low and zero-carbon fuels



Carbon pricing is not a silver bullet

- > The EU ETS does not address all barriers to the deployment of low and zero emissions solutions; it must be matched with investment
- ➤ In the absence of feasible, commercially available and affordable alternatives, the ETS may remain limited to a carbon offsetting scheme
- > Upcoming regulation is very much focused on the demand side (revision of the EU ETS, FuelEU Maritime). Other stakeholders (fuel suppliers, ports) also have a major part to play
- ➤ Legislation supporting the uptake of alternative fuels on the supply side is equally important (revision of the RED, AFID, ETD...)
- > R&D will be key and must be actively supported. Stakeholders are already working together (ex: the Waterborne platform)

